Shutdown Excellence Project Mar-Jun 2023

GLENCORE







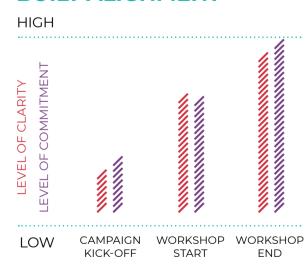
7 SESSIONS / 6 WEEKS FACILITATED 8.5 **VIRTUALLY USING MS TEAMS & MIRO** HOURS **IDEAS CAPTURED, GROUPED &** 359 PRIORITISED IN THREE ACTIVITIES **SESSIONS** SHAREABLE VIDEOS TAKEN FROM **TEAMS PRESENTATIONS IDEAS GENERATED, THEMED & FACE TO FACE** 1134 **VALIDATED FROM 21 ACTIVITIES** 14 LIVE PRESENTATIONS PROJECT CHARTERS PRESENTED 8 TO SENIOR MANAGEMENT

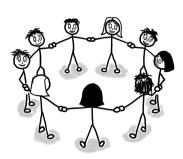
COMMUNICATIONS



Mental health. Seeing someone show so much courage, I have never experienced this before.

BUILT ALIGNMENT





We don't see often that kind of openness. It is good that we all showed some vulnerability. We currently have a low score in maturity when it comes to shutdown. In various maintenance aspects, we need to step up. We now have a good framework to support this.

The relationships we have built have been great. We are all working for the same company and I hope when we go back we will be working as teammates moving forward.

How do we make sure that everyone is on the same level when we get to the workshop? This worried me before the live event, but I am amazed at how fast people are showing vulnerability in this workshop. Great conversations from day 1.